



This report was prepared by R.A. Malatest & Associates Ltd. for BC Ferries' *Customer Satisfaction Tracking Research.* 

#### **BACKGROUND AND INTRODUCTION**

Since 2003, BC Ferries has been conducting Customer Satisfaction Tracking (CST) research on select routes, in accordance with the Coastal Ferry Services Contract between BC Ferries and the Province of British Columbia. Since its inception, this research has followed a consistent methodology for data collection, analysis and reporting.

In July 2017, a review of BC Ferries' CST research was conducted. As a result of this review, the British Columbia Ferries Commissioner ordered BC Ferries to undertake a number of actions with regard to the CST, including sampling from routes not currently surveyed and more timely and frequent access to results.

BC Ferries engaged a consultant in the summer of 2018 to conduct an internal review of the CST methodology, tools, and feedback mechanisms, as well as to advise on the design of a future research program. Based on the consultant's review and input, BC Ferries has committed to transitioning in phases towards a more comprehensive approach of obtaining customer input on all routes by using a mix of data collection methodologies.

To achieve this goal, BC Ferries contracted R.A. Malatest & Associates Ltd. (Malatest), an independent research firm, to assist in developing and implementing a more comprehensive CST data collection methodology.

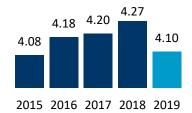
This report presents findings from June 2019, the first wave of data collection to be administered using the new methodology. Passengers who were surveyed reported an overall satisfaction score of 4.10 (out of a possible 5), and 85% of those passengers reported that they were satisfied with their overall experience.

### **EXECUTIVE SUMMARY**

# Customer Satisfaction Survey Highlights

### **Overall Satisfaction**

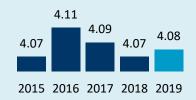
The decrease in the June 2019 overall satisfaction score is likely due to a combination of lower scores on some of the key drivers <u>and</u> recent changes to the survey instrument. In light of the survey redesign (to meet Industry Best Practices), June 2019 should act as the new baseline for CST measurement going forward.





#### **Terminal Satisfaction**

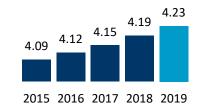
Terminal satisfaction scores have held relatively steady year-over-year since 2015. This suggests that either BC Ferries has encountered a ceiling effect, or improvements are needed to key drivers to see higher scores in the future.





### **Onboard Satisfaction**

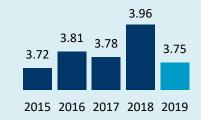
Onboard satisfaction scores continue to steadily increase year-over-year.

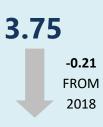




### **Ferry Running On Time**

Compared to June 2018, passengers reported more sailing delays in June 2019. Since this measure is one of the main key drivers of passenger satisfaction, this likely impacted Overall Satisfaction.





### Value for Money of Fares

Value for Money of Fares satisfaction scores have held relatively steady since 2018. Both years however show a marked improvement since 2015.





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# **CST Intercept Survey Method**

Passengers travelling on select BC Ferries routes between June 15<sup>th</sup> and June 28<sup>th</sup>, 2019 were eligible to participate in the 2019 Wave 1 CST Survey. Passengers who agreed to participate in the survey were able to rate their satisfaction with various aspects of their sailing experience, provide feedback on their perception of BC Ferries as a company, as well as make suggestions for possible improvements.

Surveyors moved throughout the vessel and interviewed passengers in various areas of the ship (e.g. cafés/restaurants, lounge areas, outer decks, pet area, parking areas), by administering a demographic screener survey on an iPad. Passengers then had the option to complete the remainder of the survey online (via a secure email link) or on paper, which was provided along with a postage-paid return envelope.

As shown in the table below, 36% more surveys were completed this year than in June 2018.

Table 2: Survey completions overall and by route (June 2019 – Wave 1)

	June	June	Change
	2018	2019	(2018-19)
Major Routes (1, 2, 3, 30)	871	1,206	+335 (38%)
Route 1	235	411	+176 (75%)
Route 2	259	350	+91 (35%)
Route 3	199	186	-13 (-6%)
Route 30	178	259	+81 (46%)
Minor Routes (4, 5/9, 19)	473	619	+146 (31%)
Route 4	133	146	+13 (10%)
Route 5/9	244	294	+50 (20%)
Route 19	96	179	+83 (86%)
Total	1,344	1,825	+481 (36%)

Source: June 2019 CST Survey (R.A. Malatest & Associates)

Sometimes, the surveying process ends up over or under-sampling certain types of passengers. To correct for any imbalances, the results in this report have been weighted according to:

- Route
- Day type (weekend vs. weekday)
- Day part (morning, afternoon and evening), and
- Passenger type (walk-on vs. vehicle).

## **Overall Customer Satisfaction**

Customers are also asked to rate their overall satisfaction with their recent experience travelling with BC Ferries.

**Table 3. Overall Customer Satisfaction** 

	June 2015	June 2016	June 2017	June 2018	June 2019	Change (2018-19)
Major Routes (1, 2, 3, 30)	-	-	-	-	4.12	-
Route 1	4.18	4.30	4.32	4.35	4.17	-0.18
Route 2	4.15	4.15	4.34	4.33	4.15	-0.18
Route 3	3.75	3.91	3.74	4.12	3.86	-0.26 👢
Route 30	4.20	4.25	4.15	4.24	4.25	+0.01
Minor Routes (4, 5/9, 19)	4.01	4.18	4.17	4.23	3.99	-0.24
Route 4	3.96	4.24	4.21	4.30	4.04	-0.26 👢
Route 5/9	4.17	4.14	4.16	4.09	4.00	-0.09
Route 19	3.80	4.20	4.13	4.11	3.91	-0.20
Total	4.08	4.18	4.20	4.27	4.10	-0.17

QUESTION: How satisfied or dissatisfied were you, overall, with your recent experience travelling with BC Ferries?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Note: 2018 Minor Routes aggregate also includes responses from routes 8, 12, 17, 18, and 23.

Source: June 2019 CST Survey (R.A. Malatest & Associates)

Overall customer satisfaction scores have dropped when compared to last year's score (change of -0.17 points). Analysis by route shows that passengers on Route 30 are the most satisfied with their overall experience (4.25) while passengers travelling on Route 3 are the least satisfied (3.86). Routes 3 and 4 show the most marked reduction in scores (2018-19 change).

Service interruption on Route 3 during the intercept period, as a result of the removal of the *Queen of Coquitlam* from service, may have impacted the overall satisfaction score.

Overall 85% of passengers stated that they were satisfied with their overall experience.

## **Terminal Services Customer Satisfaction**

The customer satisfaction score for overall experience at the terminal before boarding continues to show little change year-over-year (increase of +0.01 from last year).

Table 4. Customer Satisfaction with the Overall Experience at the Terminal before Boarding

	June	June	June	June	June	Change
	2015	2016	2017	2018	2019	(2018-19)
<b>BC Ferries Total</b>	4.07	4.11	4.09	4.07	4.08	+0.01
Tsawwassen	4.14	4.22	4.17	4.13	4.19	+0.06
Swartz Bay	4.07	4.19	4.12	4.00	4.10	+0.10
Horseshoe Bay	3.95	3.96	4.03	4.02	4.01	-0.01
Departure Bay	4.31	4.15	4.16	4.25	4.04	-0.21 👢
Langdale	3.87	3.95	3.81	3.87	3.89	+0.02
Duke Point	4.16	4.24	4.01	4.28	4.26	-0.02
Fulford Harbour	3.74	3.87	4.05	4.01	3.89	-0.12
Nanaimo Harbour	-	-	-	4.00	4.36	+0.36 👚
Gabriola	-	-	-	-	3.60	-

QUESTION: How satisfied or dissatisfied were you with your overall experience at the terminal before boarding?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Source: June 2019 CST Survey (R.A. Malatest & Associates)

Analysis by individual terminal shows that passengers sailing from Nanaimo Harbour (4.36) are the most satisfied with their terminal experience while those departing from Gabriola are the least satisfied (3.60). Nanaimo Harbour also shows the greatest positive change compared to last year (+0.36) while Departure Bay shows the largest decrease in average score (-0.21).

Overall 84% of passengers stated that they were satisfied with their terminal experience.

For specific aspects of service within terminals, overall, passenger satisfaction has increased across the majority of measures. "Overall appearance inside the terminal you left from" showed the largest increase when compared to June 2018 (+0.28) while "Quality and variety of merchandise offered at the terminal" showed the biggest drop in score (-0.17) (Table 5). Satisfaction scores for each terminal are presented in Appendix B.

**Table 5. Overall Satisfaction Scores for Individual Terminal Services** 

TERMINAL SERVICES	June 2018	June 2019	Change (2018-19)
Outside appearance of the terminal you left from	4.05	4.15	+0.10
Overall appearance inside the terminal you left from	3.86	4.14	+0.28 👚
Wait time at terminal	-	3.82	-
Efficiency of the check-in process	-	4.28	-
Staff customer service	4.40	4.41	+0.01
Clarity of staff directions	4.39	4.37	-0.02
Announcements when you needed to be informed	3.87	4.07	+0.20
Usefulness of digital information screens	3.80	3.86	+0.06
Quality and variety of merchandise offered at the terminal	3.87	3.70	-0.17 👢
Quality and variety of food/beverages offered at the terminal	3.60	3.64	+0.04
Washrooms	-	4.02	-
Procedure for loading	4.07	4.15	+0.08
Professionalism of terminal staff	4.24	4.34	+0.10
Parking options at the terminal	-	3.48	-
Ease of using passenger pickup/drop-off area	3.97	3.96	-0.01
Pre-boarding passenger lounge at terminal	-	3.79	-

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

**Note:** Weighted averages (passenger count) reported.

**Note:** Due to changes in some questions for the June 2019 CST, historical comparisons cannot be made, as denoted by the (-) symbol.

Source: June 2019 CST Survey (R.A. Malatest & Associates)

# **Onboard Services Customer Satisfaction**

Passenger ratings of onboard services increased +0.04 points since last year. Looking at the 2015-2019 period, the satisfaction score for onboard services continuously improves year after year. This year's score is the highest on record for the 2015-2019 period.

Table 6. Overall Satisfaction with Onboard Services

	June 2015	June 2016	June 2017	June 2018	June 2019	Change (2018-19)
Major Routes (1, 2, 3, 30)	-	-	-	-	4.23	-
Route 1	4.13	4.22	4.19	4.26	4.24	-0.02
Route 2	4.08	4.06	4.21	4.19	4.24	+0.05
Route 3	3.99	3.98	3.97	4.12	4.06	-0.06 👢
Route 30	4.13	4.22	4.20	4.19	4.35	+0.16
Minor Routes (4, 5/9, 19)	4.05	4.08	4.14	4.14	4.22	+0.08
Route 4	3.96	3.99	4.00	4.08	4.13	+0.05
Route 5/9	4.22	4.14	4.21	4.21	4.28	+0.07
Route 19	3.86	4.07	4.14	4.02	4.05	+0.03
Total	4.09	4.12	4.15	4.19	4.23	+0.04

QUESTION: How satisfied or dissatisfied were you with your overall experience onboard the ferry?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Note: 2018 Minor Routes aggregate also includes responses from routes 8, 12, 17, 18, and 23.

Source: June 2019 CST Survey (R.A. Malatest & Associates)

Analysis by route shows that passengers on Route 30 are the most satisfied with their onboard services (4.35). Service interruptions to the *Queen of Coquitlam* (Route 3) during the intercept period may have impacted passengers' onboard satisfaction scores compared to this time last year.

Overall 91% of passengers stated that they were satisfied with their onboard experience.

Table 7 shows that passengers are more satisfied this year compared to last for each onboard service measure with the exception of "Value for money (food services)", which changed minimally. "Pet area" showed the largest increase when compared to June 2018 (+0.77). Route specific scores for each of these questions are available in Appendix A.

**Table 7. Overall Satisfaction Scores for Individual Onboard Services** 

ONBOARD SERVICES	June 2018	June 2019	Change (2018-19)
Quality and variety of food/beverages offered	3.73	3.79	+0.06
Value for money (food services)	3.29	3.28	-0.01 👢
Staff customer service	4.20	4.29	+0.09
Passages Retail Store	-	4.06	-
Washrooms	-	4.06	-
Play area for children	3.45	3.54	+0.09
Pet area	2.31	3.08	+0.77 👚
Workstations	3.63	3.78	+0.15
Outside decks	4.06	4.25	+0.19
Lounge seating	-	4.16	-
SeaWest Lounge	-	3.94	-
Outside appearance of vessel overall	4.04	4.16	+0.12
Ease of access, overall	-	4.19	-
Ease of finding facilities/services	3.93	4.20	+0.27
Announcements when you need to be informed	3.95	4.09	+0.14
Atmosphere on the ferry overall	3.96	4.21	+0.25
Procedures for unloading	4.03	4.19	+0.16
Professionalism of onboard staff	4.26	4.40	+0.14

**Note**: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

**Note**: Weighted averages (passenger count) reported.

Note: Due to changes in some questions for the June 2019 CST, historical comparisons cannot be made, as denoted by the (-)

Source: June 2019 CST Survey (R.A. Malatest & Associates)

# **Value for Money of Fares**

A comparison of the 2018 and 2019 scores for passenger ratings of "Value for Money of Fares" shows little change between the two evaluation points (3.33 this year compared to 3.36 for 2018).

**Table 8. Value for Money of Fares** 

	June 2015	June 2016	June 2017	June 2018	June 2019	Change (2018-19)
Major Routes (1, 2, 3, 30)	-	-	-	-	3.30	-
Route 1	2.87	3.16	3.27	3.37	3.32	-0.05
Route 2	2.71	2.95	3.14	3.30	3.28	-0.02
Route 3	2.52	2.88	2.89	3.51	3.34	-0.17 👢
Route 30	2.79	2.78	3.05	3.10	3.23	+0.13
Minor Routes (4, 5/9, 19)	2.73	3.04	3.13	3.49	3.49	0.00
Route 4	2.73	2.94	3.09	3.43	3.35	-0.08
Route 5/9	2.90	3.13	3.15	3.57	3.51	-0.06
Route 19	2.42	2.96	3.14	3.24	3.49	+0.25 👚
Total	2.75	3.01	3.15	3.36	3.33	-0.03

QUESTION: How satisfied or dissatisfied were you, overall, with value for money of fares?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: 2018 Minor Routes aggregate also includes responses from routes 8, 12, 17, 18, and 23.

Note: Weighted averages (passenger count) reported.

Source: June 2019 CST Survey (R.A. Malatest & Associates).

Analysis by route shows that passengers on Routes 5/9 are the most satisfied with Value for Money of Fares (3.51) while passengers travelling on Route 30 are the least satisfied (3.23). Even though Route 30 does show the lowest value for money of fare average, it also shows a large positive change since last year (+0.13). The largest positive change was experienced by Route 19 (+0.25). Route 3 shows the largest drop in satisfaction since last year (-0.17).

Service interruption on Route 3 during the intercept period as a result of the removal of the *Queen of Coquitlam* from service may have impacted the overall satisfaction score for this measure.

## APPENDIX A — AVERAGE SATISFACTION RATINGS BY ROUTE — WAVE 1 (JUNE) HISTORICAL DATA

Average	Satisfaction Ra	tings by F	Route - W	/ave 1 (J	une) His	torical D	ata		
				,		Route			
	Wave 1	Total	1	2	3	30	4	5/9	19
Overall Experience									
Trip Overall	2019	4.10	4.17	4.15	3.86	4.25	4.04	4.00	3.91
	2018	4.27	4.35	4.33	4.12	4.24	4.30	4.09	4.11
	2017	4.20	4.32	4.34	3.74	4.15	4.21	4.16	4.13
	2016	4.18	4.30	4.15	3.91	4.25	4.24	4.14	4.20
	2015	4.08	4.18	4.15	3.75	4.20	3.96	4.17	3.80
2018-19 Comparison		-0.17	-0.18	-0.18	-0.26	0.01	-0.26	-0.09	-0.20
Terminal Overall	2019	4.08	4.14	4.05	3.89	4.26	4.01	4.04	3.91
	2018	4.07	4.07	4.24	3.84	4.19	4.03	4.06	3.97
	2017	4.09	4.15	4.16	3.84	4.08	4.02	4.13	3.98
	2016	4.11	4.21	4.10	3.90	4.22	3.93	4.20	3.88
	2015	4.07	4.11	4.12	3.90	4.13	3.94	4.17	3.96
2018-19 Comparison		0.01	0.07	-0.19	0.05	0.07	-0.02	-0.02	-0.06
Onboard Overall	2019	4.23	4.24	4.24	4.06	4.35	4.13	4.28	4.05
	2018	4.19	4.26	4.19	4.12	4.19	4.08	4.21	4.02
	2017	4.15	4.19	4.21	3.97	4.20	4.00	4.21	4.14
	2016	4.12	4.22	4.06	3.98	4.22	3.99	4.14	4.07
	2015	4.09	4.13	4.08	3.99	4.13	3.96	4.22	3.86
2018-19 Comparison		0.04	-0.02	0.05	-0.06	0.16	0.05	0.07	0.03
V. I C	2012		2.22	2 22	2.24	2 22	2 25	2 = 4	2.42
Value for money of fares	2019	3.33	3.32	3.28	3.34	3.23	3.35	3.51	3.49
	2018	3.36	3.37	3.30	3.51	3.10	3.43	3.57	3.24
	2017	3.15	3.27	3.14	2.89	3.05	3.09	3.15	3.14
	2016	3.01	3.16	2.95	2.88	2.78	2.94	3.13	2.96
	2015	2.75	2.87	2.71	2.52	2.79	2.73	2.90	2.42
(2018-19 Comparison)		-0.03	-0.05	-0.02	-0.17	0.13	-0.08	-0.06	0.25

Average Satisfac	tion Rating	s by Rout	te - Wave	1 (June	) Histori	cal Data	– Cont.		
						Route			
	Wave 1	Total	1	2	3	30	4	5/9	19
Before Arriving at Terminal									
Usefulness of BC Ferries Website	2019	4.11	4.13	4.10	3.99	4.15	4.08	4.15	4.11
	2018	4.08	4.12	4.18	3.94	4.14	4.05	3.85	3.85
	2017	4.12	4.17	4.22	3.94	4.13	4.13	3.94	4.09
	2016	4.12	4.10	4.20	4.07	4.17	4.08	4.02	4.14
	2015	4.06	4.12	4.14	3.91	4.13	4.01	3.98	3.79
(2018-19 Comparison)		0.03	0.01	-0.08	0.05	0.01	0.03	0.30	0.26
Ease of using online reservations	2019	4.05	4.20	3.90	3.82	4.08	-	4.08	-
	2018	4.00	4.05	4.11	3.80	4.09	-	3.68	-
	2017	4.07	4.18	4.00	3.98	4.02	3.93	4.10	3.86
	2016	3.96	4.11	3.84	3.81	3.87	3.83	4.11	3.92
	2015	3.98	4.13	4.10	3.77	3.94	3.41	3.75	3.84
(2018-19 Comparison)		0.05	0.15	-0.21	0.02	-0.01	-	0.40	-
BC Ferries phone service	2019	3.52	3.67	3.47	3.07	3.68	3.44	3.67	3.03
(Previous question wording:	2018	3.21	3.23	3.51	2.97	3.24	2.88	2.84	3.50
Usefulness of BC Ferries phone	2017	3.67	3.85	3.58	3.36	3.69	3.61	3.93	3.47
service)	2016	3.67	3.83	3.62	3.42	3.60	3.37	3.98	3.52
	2015	3.51	3.88	3.55	2.97	3.15	3.41	3.69	2.91
2018-19 Comparison		0.31	0.44	-0.04	0.10	0.44	0.56	0.83	-0.4
Ease of using/understanding sailing schedules (New question for 2019)	2019	4.24	4.33	4.25	4.06	4.34	4.08	4.07	4.30
Effective communication of service	2019	3.91	4.05	3.89	3.70	3.95	3.69	3.80	3.84

Average Satisfaction	n Kaung	s by Rout	e - wave	T (June	) Histori	Route	Cont.		
	Wave					Route			
	1	Total	1	2	3	30	4	5/9	19
At the Terminal									
Outside appearance of the terminal	2019	4.15	4.21	4.10	4.03	4.31	4.00	4.19	3.65
	2018	4.05	4.06	4.16	3.84	4.22	3.99	4.15	3.77
	2017	4.09	4.13	4.23	3.86	4.09	3.98	4.02	4.01
	2016	4.06	4.15	4.05	3.85	4.22	3.98	4.05	3.99
	2015	4.05	4.09	4.04	3.95	4.14	3.91	4.06	3.90
(2018-19 Comparison)		0.10	0.15	-0.06	0.19	0.09	0.01	0.04	-0.12
Overall appearance inside the terminal	2019	4.14	4.17	4.08	4.05	4.26	3.93	4.18	-
(Previous question wording:	2018	3.86	3.89	4.01	3.61	3.94	3.63	3.92	-
Overall look & décor inside the	2017	3.91	3.99	3.96	3.62	3.87	3.88	3.82	-
Terminal you left from (if applicable))	2016	3.93	3.99	3.86	3.81	4.13	3.65	3.87	-
	2015	3.85	3.85	3.92	3.72	3.89	3.67	3.95	_
(2018-19 Comparison)		0.28	0.28	0.07	0.44	0.32	0.30	0.26	_
Wait time at the terminal									
(New question for 2019)	2019	3.82	4.00	3.82	3.44	3.97	3.65	3.62	3.43
Ticket Purchase									
Efficiency of the check-in process (New question for 2019)	2019	4.28	4.29	4.24	4.16	4.38	4.25	4.37	4.24
(New question for 2015)	2013	7120	1123	*1.2-*	4120	4150	1123	4107	
Staff customer service	2019	4.41	4.40	4.40	4.32	4.45	4.43	4.55	4.46
	2018	4.40	4.41	4.43	4.28	4.43	4.33	4.46	4.43
Stall customer service								4.52	
	2017	4 42	4 49	4 44	4 24	4.31	4 35		4.58
	2017 2016	4.42 4.42	4.49 4.49	4.44 4.46	4.24 4.17	4.31 4.41	4.35 4.42		
	2016	4.42	4.49	4.46	4.17	4.41	4.42	4.50	4.58 4.42 4.48
(2018-19 Comparison)		4.42 4.40	4.49 4.43	4.46 4.42	4.17 4.19	4.41 4.48	4.42 4.34	4.50 4.52	4.42 4.48
(2018-19 Comparison)	2016	4.42	4.49	4.46	4.17	4.41	4.42	4.50	4.42 4.48
·	2016 2015	4.42 4.40 <i>0.01</i>	4.49 4.43 <i>-0.01</i>	4.46 4.42 <i>-0.03</i>	4.17 4.19 <i>0.04</i>	4.41 4.48 <i>0.02</i>	4.42 4.34 <i>0.10</i>	4.50 4.52 <i>0.09</i>	4.42 4.48 <i>0.03</i>
· ·	2016 2015 <b>2019</b>	4.42 4.40 <i>0.01</i> 4.37	4.49 4.43 -0.01	4.46 4.42 -0.03	4.17 4.19 <i>0.04</i> <b>4.30</b>	4.41 4.48 0.02 4.42	4.42 4.34 <i>0.10</i>	4.50 4.52 <i>0.09</i>	4.42 4.48 0.03 <b>4.45</b>
· ,	2016 2015 <b>2019</b> 2018	4.42 4.40 0.01 4.37 4.39	4.49 4.43 -0.01 <b>4.35</b> 4.44	4.46 4.42 -0.03 <b>4.40</b> 4.43	4.17 4.19 0.04 4.30 4.20	4.41 4.48 0.02 4.42 4.43	4.42 4.34 0.10 <b>4.48</b> 4.34	4.50 4.52 0.09 <b>4.41</b> 4.43	4.42 4.48 0.03 <b>4.45</b> 4.44
· ·	2016 2015 2019 2018 2017	4.42 4.40 0.01 4.37 4.39 4.40	4.49 4.43 -0.01 <b>4.35</b> 4.44 4.48	4.46 4.42 -0.03 4.40 4.43 4.43	4.17 4.19 0.04 4.30 4.20 4.21	4.41 4.48 0.02 4.42 4.43 4.32	4.42 4.34 0.10 4.48 4.34 4.21	4.50 4.52 0.09 4.41 4.43 4.43	4.42 4.48 0.03 4.45 4.44 4.53
(2018-19 Comparison)  Clarity of staff directions	2016 2015 <b>2019</b> 2018	4.42 4.40 0.01 4.37 4.39	4.49 4.43 -0.01 <b>4.35</b> 4.44	4.46 4.42 -0.03 <b>4.40</b> 4.43	4.17 4.19 0.04 4.30 4.20	4.41 4.48 0.02 4.42 4.43	4.42 4.34 0.10 <b>4.48</b> 4.34	4.50 4.52 0.09 <b>4.41</b> 4.43	

Average Satisfaction	on Rating	s by Rout	e - Wave	1 (June	) Histori	cal Data -	- Cont.		
						Route			
	Wave 1	Total	1	2	3	30	4	5/9	19
Terminal Services	1	Total	1	2	J	30	7	3/3	19
	2010	4.07	4 4 4	4.00	2.00	4.40	2.06	2.07	4.0
Announcements when you need to be informed	2019	4.07	4.14	4.08	3.88	4.19	3.96	3.97	4.0
omed	2018	3.87	3.87	3.97	3.72	3.94	3.88	3.82	3.7
	2017	3.82	3.89	3.83	3.61	3.89	3.62	3.84	3.8
	2016	3.88	3.94	3.91	3.69	4.05	3.78	3.85	3.5
	2015	3.79	3.83	3.77	3.75	3.79	3.86	3.86	3.3
(2018-19 Comparison)		0.20	0.27	0.11	0.16	0.25	0.08	0.15	0.3
Usefulness of digital information	2019	3.86	3.93	3.80	3.72	4.05	3.81	3.76	-
screens	2018	3.80	3.75	3.87	3.83	3.83	3.54	-	-
(Previous question wording:	2017	3.79	3.84	3.89	3.58	3.75	3.66	-	-
Usefulness of TV info screens (if	2016	3.80	3.83	3.83	3.74	3.84	3.48	-	-
Applicable))	2015	3.72	3.78	3.66	3.70	3.75	3.49	-	-
(2018-19 Comparison)		0.06	0.18	-0.07	-0.11	0.22	0.27	-	-
Quality and variety of merchandise	2019	3.70	3.84	3.69	3.38	3.79	3.34	3.47	-
offered at the terminal	2018	3.87	3.92	3.86	3.90	3.79	3.53	3.64	-
(Previous question wording:	2017	3.85	3.82	3.86	3.97	4.03	3.09	3.53	-
Variety / selection of merchandise)	2016	3.91	3.93	3.86	4.02	4.00	3.14	3.81	-
,	2015	3.86	3.88	3.96	3.85	3.80	3.13	3.91	-
(2018-19 Comparison)		-0.17	-0.08	-0.17	-0.52	0.00	-0.19	-0.17	-
Quality and variety of food/beverages	2019	3.64	3.81	3.66	3.37	3.70	2.88	3.39	_
offered at the terminal	2018	3.60	3.69	3.72	3.36	3.59	2.88	3.51	_
(Previous question wording:	2017	3.64	3.57	3.85	3.52	3.74	3.31	3.71	-
Food / beverages offered)	2016	3.69	3.81	3.6	3.48	3.94	3.18	3.40	_
,	2015	3.63	3.71	3.67	3.45	3.66	3.17	3.59	_
(2018-19 Comparison)	2015	0.04	0.12	-0.06	0.01	0.11	0.00	-0.12	_
(2010 19 Companson)		0.07	0.12	0.00	0.01	0.11	0.00	0.12	
Washrooms	2010	4.00	4.00	2.04	2.07	4.16	2.77	4.16	2.6
(New question for 2019)	2019	4.02	4.09	3.91	3.87	4.16	3.77	4.16	3.6
Procedure for loading	2019	4.15	4.21	4.08	4.08	4.26	3.98	4.08	4.0
	2018	4.07	4.17	4.11	3.82	4.07	4.17	4.05	3.9
	2017	4.07	4.17	4.16	3.77	4.02	4.02	3.92	4.12
	2016	4.08	4.17	4.04	3.88	4.24	4.03	3.98	4.0
	2015	4.04	4.12	4.03	3.83	4.12	3.94	4.03	3.9
(2018-19 Comparison)		0.08	0.04	-0.03	0.26	0.19	-0.19	0.03	0.0.
Professionalism of terminal staff	2019	4.34	4.34	4.34	4.27	4.37	4.21	4.46	4.3
	2018	4.24	4.29	4.30	4.07	4.20	4.21	4.30	4.2
	2017	4.25	4.30	4.27	4.05	4.21	4.21	4.33	4.4
	2016	4.20	4.24	4.23	4.00	4.26	4.20	4.20	4.3
	2015	4.18	4.19	4.21	4.01	4.22	4.18	4.27	4.20
		0.10	0.05	0.04	0.20	0.17	0.00	0.16	0.0.

Average Satisfaction	on Rating	s by Rout	e - Wave	1 (June	) Histori	cal Data Route	– Cont.		
	Wave		_					- 12	
Tamainal (Fact Dances on ONLV)	1	Total	1	2	3	30	4	5/9	19
Terminal (Foot Passengers ONLY)									
Parking options at the terminal	2019	3.48	3.65	3.67	3.11	3.65	2.59	3.45	2.54
(New question for 2019)		0.10	0.00	0.02	0			0.10	
Ease of using passenger drop-off/pick-	2019	3.96	3.98	4.13	3.99	3.98	3.53	3.83	2.89
up area	2018	3.97	4.16	3.78	3.97	4.10	3.76	4.08	3.1
	2017	3.92	3.95	4.11	4.02	3.91	3.72	3.14	3.2
	2016	4.01	4.16	3.81	3.98	4.49	3.17	3.87	3.66
	2015	3.97	3.94	3.89	4.05	4.05	3.74	4.46	3.5
(2018-19 Comparison)		-0.01	-0.18	0.35	0.02	-0.12	-0.23	-0.25	-0.2
				ı	ı				
Pre-boarding passenger lounge at terminal	2019	3.79	3.79	3.87	3.78	3.85	3.85	3.73	3.00
(New question for 2019)	2019	3.79	3.79	3.07	3.70	3.03	3.03	3.73	3.00
Onboard Experience									
Food Services	2010	2.70	2.00	2 77	2.74	2.00		2.42	
Quality and variety of food/beverages offered	2019	3.79	3.89	3.77	3.71	3.90	-	3.42	-
	2018	3.73	3.78	3.76	3.60	3.73	-	3.69	-
(Previous question wording:	2017	3.62	3.58	3.74	3.58	3.66	-	3.42	-
Food / beverages offered)	2016	3.65	3.69	3.59	3.68	3.71	-	3.37	-
(2212.12.2	2015	3.65	3.71	3.54	3.62	3.80	-	3.43	-
(2018-19 Comparison)		0.06	0.11	0.01	0.11	0.17	-	-0.27	-
Value for money	2019	3.28	3.30	3.27	3.22	3.30	3.29	3.24	_
,	2018	3.29	3.34	3.34	3.26	3.25	2.63	3.05	_
	2017	3.16	3.15	3.19	3.07	3.30	2.48	3.20	_
	2016	3.15	3.17	3.13	3.16	3.22	2.60	3.15	_
	2015	3.14	3.21	3.05	3.09	3.21	2.86	3.13	_
(2018-19 Comparison)		-0.01	-0.04	-0.07	-0.04	0.05	0.66	0.19	-
Staff customer service	2019	4.29	4.30	4.33	4.22	4.30	-	4.25	-
	2018	4.20	4.19	4.26	4.17	4.16	-	4.27	-
	2017	4.21	4.18	4.25	4.16	4.19	-	4.37	-
	2016	4.15	4.13	4.21	4.04	4.25	-	4.10	-
	2015	4.13	4.15	4.12	4.04	4.22	-	4.10	-
(2018-19 Comparison)		0.09	0.11	0.07	0.05	0.14	-	-0.02	-
Onboard Facilities/Services									
Passages Retail Store	2019	4.06	4.02	4.10	4.01	4.24	_	3.97	
(New question for 2019)	2019	7.00	7.02	4.10	4.01	7.24	_	3.37	_
Washrooms									_
(New question for 2019)	2019	4.06	4.12	4.00	3.94	4.16	3.56	4.19	3.5

Average Satisfact	tion Rating	s by Rout	e - Wave	1 (June	) Histori	cal Data -	- Cont.		
						Route			
	Wave	Total	4		3	20	4	E/0	10
0	1	Total	1	2	3	30	4	5/9	19
Onboard Facilities/Services – Cont.									
Play area for children	2019	3.54	3.68	3.48	3.48	3.47	-	3.28	-
	2018	3.45	3.74	3.35	3.13	3.60	-	2.34	-
	2017	3.72	3.95	3.48	3.96	3.45	-	2.91	-
	2016	3.64	3.72	3.60	3.59	3.66	-	2.67	-
	2015	3.58	3.98	3.38	3.40	3.31	-	3.04	-
(2018-19 Comparison)		0.09	-0.06	0.13	0.35	-0.13	-	0.94	-
Pet area	2019	3.08	3.05	3.21	2.62	3.39	-	3.25	-
	2018	2.31	2.46	2.29	1.67	2.00	-	-	-
	2017	3.09	3.00	2.90	4.15	3.70	-	1.77	-
	2016	3.02	3.00	3.15	3.00	3.00	-	2.00	-
	2015	2.69	3.00	2.15	3.24	2.88	-	2.00	_
(2018-19 Comparison)		0.77	0.59	0.92	0.95	1.39	-	-	-
·									
Workstations	2019	3.78	3.81	3.75	3.76	3.87	-	3.68	_
	2018	3.63	3.72	3.40	3.71	3.44	-	4.02	_
	2017	3.70	3.75	3.56	3.72	3.70	-	3.72	_
	2016	3.64	3.59	3.49	3.80	3.75	_	3.77	_
	2015	3.64	3.77	3.51	3.67	3.58	_	3.54	_
(2018-19 Comparison)	2013	0.15	0.09	0.35	0.05	0.43	_	-0.34	_
(2010-19 Companson)		0.15	0.05	0.55	0.03	0.15		0.51	
Outside decks	2019	4.25	4.32	4.28	4.16	4.20	3.96	4.23	3.9
	2018	4.06	4.12	4.10	4.01	3.97	3.91	4.12	3.88
	2017	3.99	4.05	4.04	3.94	4.01	3.93	3.80	3.80
	2016	3.98	4.01	3.92	3.91	4.24	3.87	3.94	3.88
	2015	4.03	4.14	3.93	3.95	4.05	3.91	4.09	3.83
(2018-19 Comparison)	2013	0.19	0.20	0.18	0.15	0.23	0.05	0.11	0.0
(2010-13 Companson)		0.19	0.20	0.10	0.13	0.25	0.05	0.11	0.0
Lounge Seating	2010	4.46	4 4 7	4.40	447	4 4 5		4.40	
(New question for 2019)	2019	4.16	4.17	4.10	4.17	4.15	-	4.19	-
SeaWest Lounge (New question for 2019)	2019	3.94	4.02	3.91	3.88	3.86	-	-	-
(New question for 2019)									
Outside appearance of the vessel	2019	4.16	4.21	4.14	4.08	4.22	3.99	4.14	3.9
overall		4.16							
	2018		4.20	3.96	3.88	3.96	4.01	4.15	3.8
	2017	3.99	4.11	4.00	3.87	4.02	4.02	3.54	3.9
	2016	3.97	4.11	3.84	3.83	4.10	3.96	3.90	3.95
	2015	3.93	4.05	3.81	3.80	3.93	3.89	3.96	3.87
(2018-19 Comparison)		0.12	0.01	0.18	0.20	0.26	-0.02	-0.01	0.0

						Route			
	Wave 1	Total	1	2	3	30	4	5/9	19
Onboard Facilities/Services – <i>Cont.</i>									
Ease of access, overall (for people	2019	3.97	3.92	4.32	3.58	4.02	4.18	3.74	3.78
with accessibility requirements)	2019 <sup>†</sup>	4.19	4.23	4.19	4.13	4.27	4.04	4.15	3.98
t for all passengers	2018	3.70	3.89	3.73	3.56	3.69	3.08	3.54	3.02
(Previous question wording:	2017	3.68	4.00	3.65	3.70	3.81	3.10	2.73	3.28
Ease of access, overall, for people	2016	3.76	3.97	3.56	3.61	3.89	3.59	3.83	3.55
with disabilities)	2015	3.66	3.78	3.76	3.44	3.80	3.37	3.83	2.9
(2018-19 Comparison)		0.27	0.03	0.59	0.02	0.33	1.10	0.20	0.76
Ease of finding facilities / services	2019	4.20	4.21	4.19	4.19	4.30	3.99	4.21	3.9
,	2018	3.93	3.93	3.98	3.82	4.03	3.78	4.07	3.70
	2017	3.98	4.00	4.01	3.91	4.07	3.82	3.96	3.83
	2016	3.95	3.95	3.90	3.93	4.08	3.87	3.92	3.9
	2015	3.95	4.00	3.95	3.88	3.94	3.67	4.09	3.49
(2018-19 Comparison)		0.27	0.28	0.21	0.37	0.27	0.21	0.14	0.2
Announcements when you need to be	2019	4.09	4.10	4.14	3.99	4.21	3.87	4.03	3.9
nformed	2018	3.95	3.95	3.99	3.89	4.08	3.87	3.89	3.6
	2017	3.87	3.85	3.95	3.72	3.98	3.84	3.90	3.7
	2016	3.93	3.93	3.93	3.88	4.10	3.88	3.93	3.6
	2015	3.85	3.81	3.86	3.85	4.07	3.84	3.93	3.3
(2018-19 Comparison)		0.14	0.15	0.15	0.10	0.13	0.00	0.14	0.2
Atmosphere on the ferry overall	2019	4.21	4.23	4.25	4.13	4.28	3.98	4.22	4.0
(Previous question wording:	2018	3.96	4.00	3.96	3.89	4.04	3.84	4.05	3.7
Atmosphere / environment)	2017	4.00	4.05	4.05	3.89	4.04	3.85	3.92	3.89
	2016	4.00	4.03	3.96	3.94	4.19	3.82	3.98	3.9
	2015	3.91	3.92	3.85	3.96	4.01	3.73	4.04	3.63
(2018-19 Comparison)		0.25	0.23	0.29	0.24	0.24	0.14	0.17	0.3
Procedures for unloading	2019	4.19	4.23	4.20	4.09	4.34	4.05	4.09	4.0
	2018	4.03	4.07	4.11	3.88	4.08	4.11	3.94	3.9
	2017	4.01	4.07	4.07	3.82	3.98	4.07	3.98	3.9
	2016	4.02	4.07	3.99	3.92	4.17	3.96	3.99	4.0
	2015	3.95	4.00	3.88	3.88	4.02	3.94	4.02	3.7
(2018-19 Comparison)		0.16	0.16	0.09	0.21	0.26	-0.06	0.15	0.1.
Professionalism of onboard staff	2019	4.40	4.38	4.44	4.41	4.39	4.29	4.41	4.2
	2018	4.26	4.30	4.30	4.11	4.26	4.31	4.31	4.19
	2017	4.28	4.32	4.29	4.16	4.24	4.31	4.34	4.3
	2016	4.22	4.22	4.25	4.10	4.27	4.19	4.22	4.33
	2015	4.21	4.22	4.24	4.17	4.21	4.19	4.25	4.1
(2018-19 Comparison)		0.14	0.08	0.14	0.30	0.13	-0.02	0.10	0.1

Average Satisfact	ion Rating	s by Rout	e - Wave	1 (June	) Historic	cal Data · Route	– Cont.		
	Wave	<b>T.</b>		_	_		4	F /0	10
	1	Total	1	2	3	30	4	5/9	19
Experience with the sailing schedule  Earliest ferry early enough	2010	3.96	4.02	4.04	2 01	3.96	4.10	2 02	3.9
Earnest Terry early enough	<b>2019</b> 2018	4.01	4.02	4.14	<b>3.81</b> 4.05	4.08	3.98	<b>3.83</b> 3.69	3.5
	2017	3.95	3.86	4.18	3.94	4.04	4.02	3.81	3.7
	2017	3.90	3.95	3.99	3.85	3.87	3.87	3.80	3.4
	2015	3.89	3.91	3.94	3.96	3.89	3.86	3.93	3.2
(2018-19 Comparison)	2015	-0.05	0.00	-0.10	-0.24	-0.12	0.12	0.14	0.4
(2010-19 Companson)		-0.03	0.00	-0.10	-0.24	-0.12	0.12	0.17	0.7
Latest ferry late enough	2019	3.70	3.67	3.83	3.65	3.82	3.08	3.69	3.6
, eg	2018	3.76	3.81	3.74	3.88	3.85	3.19	3.32	3.7
	2017	3.50	3.58	3.75	2.88	3.75	3.28	3.51	3.8
	2016	3.48	3.69	3.51	2.96	3.75	3.13	3.55	3.3
	2015	3.38	3.59	3.35	2.82	3.72	3.13	3.58	3.3
(2018-19 Comparison)		-0.06	-0.14	0.09	-0.23	-0.03	-0.11	0.37	-0.:
Ferry sailing frequent enough	2019	3.46	3.89	3.44	2.71	3.50	3.24	3.04	3.1
	2018	3.33	3.76	3.37	2.55	3.53	3.20	2.91	3.1
	2017	3.33	3.67	3.49	2.31	3.48	3.38	2.79	3.4
	2016	3.33	3.53	3.37	2.83	3.60	3.40	3.08	3.0
	2015	3.39	3.68	3.45	2.73	3.57	3.26	3.17	3.2
(2018-19 Comparison)		0.13	0.13	0.07	0.16	-0.03	0.04	0.13	0.0
Ability to get onto desired sailing	2019	3.60	3.89	3.57	2.95	3.65	3.34	3.60	2.8
	2018	3.64	3.88	3.76	3.04	3.78	3.51	3.71	3.1
	2017	3.73	3.87	3.90	3.20	3.92	3.64	3.51	3.4
	2016	3.70	3.84	3.71	3.34	3.78	3.75	3.86	3.3
	2015	3.79	3.95	3.85	3.32	3.97	3.65	3.95	3.2
(2018-19 Comparison)		-0.04	0.01	-0.19	-0.09	-0.13	-0.17	-0.11	-0
		1	ı					ı	
Ability to connect with other sailings	2019	3.45	3.85	2.81	3.30	3.76	3.65	3.41	3.0
(based on those connecting)	2018	3.17	3.36	3.11	3.15	3.44	3.26	3.16	2.1
	2017	3.34	4.00	3.17	2.74	4.22	3.54	3.72	3.6
	2016	3.12	3.13	3.29	2.54	3.27	3.40	3.86	2.9
	2015	2.82	2.87	2.39	2.47	3.41	3.51	3.25	3.2
(2018-19 Comparison)		0.28	0.49	-0.30	0.15	0.32	0.39	0.25	0.8
					_				
Ferry running on time	2019	3.75	3.98	3.92	3.17	4.02	4.00	3.15	3.2
(Previous question wording:	2018	3.96	4.13	4.02	3.57	4.10	4.03	3.85	3.5
Ferry departing on time)	2017	3.78	4.09	4.06	2.68	3.76	4.12	3.51	3.7
	2016	3.81	4.11	3.77	3.02	4.01	4.07	3.82	4.0
2015		3.72	3.92	3.68	2.88	4.11	3.95	3.90	3.7
(2018-19 Comparison)		-0.21	-0.15	-0.10	-0.40	-0.08	-0.03	-0.70	-0.

Average Satisfacti	on Rating	s by Rout	e - Wave	1 (June	) Histori	cal Data	– Cont.							
						Route								
	Wave 1	Total	1	2	3	30	4	5/9	19					
Safety														
Safety of ferry operations	2019	4.32	4.37	4.31	4.15	4.35	4.29	4.37	4.18					
	2018	4.27	4.32	4.28	4.17	4.29	4.29	4.29	4.21					
	2017	4.24	4.25	4.26	4.16	4.23	4.25	4.36	4.30					
	2016	4.24	4.35	4.16	4.07	4.35	4.13	4.17	4.28					
	2015	4.18	4.27	4.17	4.05	4.17	4.17	4.18	4.06					
(2018-19 Comparison)	0.05	0.05	0.03	-0.02	0.06	0.00	0.08	-0.03						

**APPENDIX B -** AVERAGE SATISFACTION RATINGS BY TERMINAL - WAVE 1 (JUNE) HISTORICAL DATA

	Average Satisfaction Ratings by Terminal - Wave 1 (June) Historical Data												
							rminals						
	Wave 1	Total	Tsawwassen	Swartz Bay	Horseshoe Bay	Departure Bay	Langdale	Duke Point	Fulford Harbour	Nanaimo Harbour	Gabriola		
Overall Experience	ı	ı						ı					
Trip Overall	2019	4.10	4.23	4.15	4.05	4.15	3.79	4.23	3.91	4.12	3.74		
	2018	4.27	4.30	4.38	4.23	4.31	4.19	4.31	4.20	4.18	-		
	2017	4.20	4.26	4.34	4.10	4.29	3.75	4.12	4.27	-	-		
	2016	4.18	4.26	4.31	4.01	4.17	3.99	4.35	4.20	-	-		
	2015	4.08	4.18	4.16	3.89	4.33	3.79	4.21	4.01	-	-		
Change (2018-19 Comparison)		-0.17	-0.07	-0.23	-0.18	-0.16	-0.40	-0.08	-0.29	-0.06	-		
Terminal Overall	2019	4.08	4.19	4.10	4.01	4.04	3.89	4.26	3.89	4.36	3.60		
	2018	4.07	4.13	4.00	4.02	4.25	3.87	4.28	4.01	4.00	-		
	2017	4.09	4.17	4.12	4.03	4.16	3.81	4.01	4.05	-	_		
	2016	4.11	4.22	4.19	3.96	4.15	3.95	4.24	3.87	-	-		
	2015	4.07	4.14	4.07	3.95	4.31	3.87	4.16	3.74	-	-		
Change (2018-19 Comparison)		0.01	0.06	0.10	-0.01	-0.21	0.02	-0.02	-0.12	0.36	_		
company													
Value for money of fares	2019	3.33	3.39	3.38	3.32	3.21	3.39	3.22	3.15	3.58	3.40		
	2018	3.36	3.27	3.38	3.41	3.36	3.55	3.34	3.45	3.29	_		
	2017	3.15	3.24	3.22	3.04	3.11	2.93	3.14	3.17	-	_		
	2016	3.01	3.00	3.19	2.85	2.98	3.01	2.79	3.21	_	_		
	2015	2.75	2.86	2.87	2.55	2.94	2.48	2.71	2.62	_	_		
Change (2018-19 Comparison)	2013	-0.03	0.12	0.00	-0.09	-0.15	-0.16	-0.12	-0.30	0.29	_		
Change (2016-19 Companson)		-0.03	0.12	0.00	-0.09	-0.13	-0.10	-0.12	-0.50	0.29	-		
At the Terminal													
Outside appearance of the													
terminal	2019	4.15	4.28	4.12	4.03	4.18	4.04	4.33	3.82	4.05	3.37		
	2018	4.05	4.15	3.96	3.93	4.21	3.95	4.27	4.01	3.81	-		
	2017	4.09	4.12	4.11	4.00	4.30	3.94	4.12	3.99	-	-		
	2016	4.06	4.14	4.17	3.92	4.11	3.87	4.21	4.05	-	-		
	2015	4.05	4.13	4.05	3.90	4.31	3.93	4.14	3.73	-	-		
Change (2018-19 Comparison)		0.10	0.13	0.16	0.10	-0.03	0.09	0.06	-0.19	0.24	-		
O	1	1	I					1					
Overall appearance inside the terminal	2019	4.14	4.23	4.12	4.01	4.20	4.05	4.20	3.76	_	_		
(Previous question wording:	2018	3.86	4.02	3.69	3.75	4.04	3.61	3.95	3.64	-	_		
Overall look & décor inside the	2017	3.91	3.96	3.98	3.75	4.04	3.64	3.93	3.83	_	_		
Terminal you left from (if	2016	3.93	4.01	3.99	3.76	4.05	3.71	4.15	3.49	_	_		
applicable))	2015	3.85	3.86	3.83	3.78	4.11	3.59	3.93	3.49	_			
Change (2018-19 Comparison)	2013	0.28	0.21	0.43	0.26	0.16	0.44	0.25	0.12	_			
Change (2010-19 Companson)		0.20	U.Z1	0.43	0.20	0.10	<i>0.77</i>	0.23	0.12	_	-		
Wait time at the terminal													
(New question for 2019)	2019	3.82	4.02	3.91	3.62	3.93	3.47	3.99	3.45	3.97	3.08		

	Averag	e Satisfa	action Ratings	by Term	inal - Wave	I (June) His	torical Dat	a - Cont.			
						Te	rminals				
	Wave 1	Total	Tsawwassen	Swartz Bay	Horseshoe Bay	Departure Bay	Langdale	Duke Point	Fulford Harbour	Nanaimo Harbour	Gabriola
At the Terminal											
Ticket Purchase											
Efficiency of the check in process (New question for 2019)	2019	4.28	4.32	4.26	4.22	4.21	4.07	4.35	4.18	4.34	4.18
(New question for 2015)			1								
Staff customer service	2019	4.41	4.45	4.36	4.35	4.38	4.26	4.43	4.48	4.53	4.42
otan customer service	2018	4.4	4.38	4.44	4.36	4.37	4.39	4.50	4.15	4.46	-
	2017	4.42	4.47	4.47	4.35	4.41	4.31	4.25	4.28	-	_
	2016	4.42	4.41	4.54	4.28	4.54	4.17	4.53	4.33	_	_
	2015	4.4	4.50	4.35	4.33	4.50	4.10	4.48	4.21	_	_
Change (2018-19 Comparison)	2013	0.01	0.07	-0.08	-0.01	0.01	-0.13	-0.07	0.33	0.07	_
Change (2010-19 Companson)		0.01	0.07	0.00	0.01	0.01	0.15	0.07	0.33	0.07	
Clarity of staff directions	2019	4.37	4.40	4.35	4.34	4.31	4.30	4.37	4.60	4.51	4.41
carry or start directions	2018	4.39	4.43	4.43	4.33	4.36	4.31	4.51	4.24	4.41	-
	2017	4.4	4.47	4.44	4.29	4.46	4.27	4.29	4.23	-	_
	2017	4.39	4.43	4.49	4.30	4.44	4.08	4.53	4.32	_	_
	2015	4.37	4.46	4.35	4.28	4.51	4.09	4.48	4.18	_	_
Change (2018-19 Comparison)	2013	-0.02	-0.03	-0.08	0.01	-0.05	-0.01	-0.14	0.36	0.10	_
Change (2010-19 Companson)		-0.02	-0.03	-0.00	0.01	-0.05	-0.01	-0.17	0.50	0.10	_
Terminal Services											
Announcements when you	2019	4.07	4.14	4.08	4.00	4.15	3.81	4.16	4.05	4.26	3.98
need to be informed	2019	3.87	3.90	3.82	3.79	3.97	3.80	4.09	3.92	3.63	J.90 -
	2017		3.94	3.82	3.73			3.86	3.53	3.03	
	2017	3.82 3.88		3.94	3.73	3.84 4.04	3.61 3.75		3.87		
	2016	3.79	3.94 3.74	3.86	3.68	3.96	3.75	4.16 3.95	3.90	-	
Change (2010, 10 Commerciaen)	2015									0.62	
Change (2018-19 Comparison)		0.20	0.24	0.26	0.21	0.18	0.01	0.07	0.13	0.63	-
Usefulness of digital	2019	3.86	3.97	3.90	3.71	3.79	3.95	3.97	3.75	_	_
information screens											
	2018	3.8	3.62	3.88	3.83	3.81	3.96	4.20	3.56	-	-
(Previous question wording:	2017	3.79	3.76	3.86	3.69	3.95	3.67	3.86	3.88	-	-
Usefulness of TV info screens	2016	3.8	3.87	3.79	3.83	3.84	3.59	3.79	3.27	-	-
(if Applicable))	2015	3.72	3.77	3.69	3.66	3.82	3.53	3.92	3.38	-	-
Change (2018-19 Comparison)		0.06	0.35	0.02	-0.12	-0.02	-0.01	-0.23	0.19	-	-
	2012							n	n		
Quality and variety of merchandise offered at the terminal	2019	<b>3.7</b> 3.87	<b>3.96</b> 3.89	<b>3.63</b> 3.87	<b>3.44</b> 3.78	<b>3.90</b> 3.93	<b>3.45</b> 3.94	<b>3.68</b> 3.90	<b>3.46</b> 3.60	-	_
		3.85					4.06		2.98		
(Previous question wording:	2017		3.93	3.75	3.78	3.98		3.86		-	-
Variety / selection of	2016	3.91	3.96	3.90	3.89	3.91	4.02	3.87	3.05	-	-
merchandise)	2015	3.86	3.92	3.78	3.88	4.08	3.71	3.77	2.87	-	-
Change (2018-19 Comparison)		-0.17	0.07	-0.24	-0.34	-0.03	-0.49	-0.22	-0.14	-	-

	Averag	c Satisit	Ction Ratings	by Telli	iliai - wave	1 (June) His		a - CUIIL.			
						Te	rminals			,	
	Wave 1	Total	Tsawwassen	Swartz Bay	Horseshoe Bay	Departure Bay	Langdale	Duke Point	Fulford Harbour	Nanaimo Harbour	Gabriol
Terminal Services – Cont.											
Quality and variety of	2019	3.64	3.91	3.50	3.38	3.84	3.48	3.64	2.69	-	-
food/beverages offered at the	2018	3.6	3.77	3.49	3.43	3.88	3.43	3.69	2.75	-	_
terminal	2017	3.64	3.72	3.48	3.65	3.97	3.48	3.59	3.12	-	_
(Previous question wording:	2016	3.69	3.86	3.75	3.36	3.82	3.55	3.90	3.12	-	-
Food / beverages offered)	2015	3.63	3.73	3.66	3.55	3.79	3.36	3.47	3.04	-	-
Change (2018-19 Comparison)		0.04	0.14	0.01	-0.05	-0.04	0.05	-0.05	-0.06	-	-
Washrooms	2019	4.02	4.16	4.06	3.93	3.94	3.79	4.19	3.76	3.75	3.61
(New question for 2019)			20		3.53	0.01	0.75		0.20	3.73	5.02
Procedure for loading	2019	4.15	4.23	4.18	4.14	4.10	4.00	4.26	3.96	4.10	3.97
-	2018	4.07	4.12	4.16	3.92	4.20	3.84	4.36	4.18	3.93	-
	2017	4.07	4.11	4.18	4.03	4.11	3.76	4.06	4.17	_	_
	2016	4.08	4.18	4.16	3.90	4.14	3.91	4.31	4.04	_	_
	2015	4.04	4.13	4.08	3.82	4.24	3.89	4.13	3.95	_	_
Change (2018-19 Comparison)		0.08	0.11	0.02	0.22	-0.10	0.16	-0.10	-0.22	0.17	-
- · · · · · · · · · · · · · · · · · · ·											
Professionalism of terminal											
staff	2019	4.34	4.33	4.40	4.33	4.25	4.29	4.37	4.22	4.46	4.22
	2018	4.24	4.26	4.26	4.16	4.26	4.14	4.40	4.20	4.11	-
	2017	4.25	4.31	4.27	4.20	4.22	4.07	4.13	4.29	-	-
	2016	4.2	4.23	4.23	4.05	4.28	4.13	4.38	4.18	-	-
	2015	4.18	4.24	4.15	4.06	4.37	4.00	4.21	4.16	-	-
Change (2018-19 Comparison)		0.10	0.07	0.14	0.17	-0.01	0.15	-0.03	0.02	0.35	-
Terminal (Foot Passengers ONLY	<b>1</b>										
Parking options at the terminal											
(New question for 2019)	2019	3.48	3.67	3.47	2.94	4.14	3.26	3.53	2.30	2.48	2.58
Ease of using passenger drop-											
off/pick-up area	2019	3.96	4.07	3.87	3.89	4.47	4.07	3.85	3.02	3.36	2.59
	2018	3.97	3.97	4.30	3.77	3.93	4.23	4.31	3.46	3.58	-
	2017	3.92	3.90	3.96	4.09	4.07	4.04	4.54	3.29	-	-
	2016	4.01	4.12	4.22	3.79	4.01	3.98	4.64	3.20	-	-
	2015	3.97	4.02	3.86	3.83	4.02	4.29	4.10	3.53	-	-
Change (2018-19 Comparison)		-0.01	0.10	-0.43	0.12	0.54	-0.16	-0.46	-0.44	-0.22	-
Pre-boarding passenger lounge											
at terminal (New question for 2019)	2019	3.79	3.82	3.69	3.73	4.18	3.77	3.79	3.97	2.91	3.21